#### EXPLORERS' EDGE AGM

TUESDAY JUNE 2, 2015

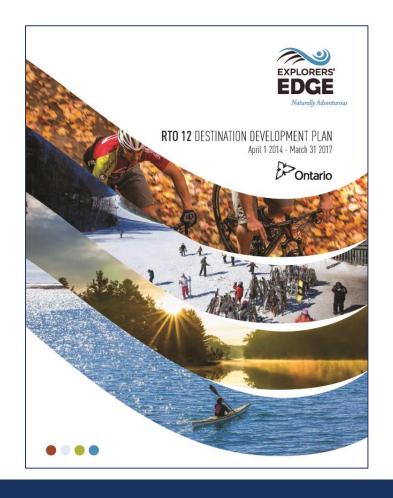
MUSKOKA BOAT AND HERITAGE CENTRE, 275 STEAMSHIP BAY RD, GRAVENHURST, ON



#### AGENDA

- Year in Review
- Ministry of Tourism, Culture and Sport
- **2**015 2016





# CONSUMER CENTRIC REGIONAL PHILOSOPHY



## DESTINATION DEVELOPMENT PLAN

# EXPLORERS' EDGE MISSION

To develop a profitable and thriving tourism industry in the region



#### GUIDING PRINCIPALS

 Leverage strategic collaborations to develop strategies, programs, products and communications to significantly increase the volume of visitors to the region.

 Use strategy and process as guiding beacons to ensure the success of the organization and its initiatives.



#### OPERATING PRINCIPALS

- Build new audiences
- Change perception of the region as a summer only destination
- Engage multiple operators in every initiative
- Increase four season business
- Leverage significant strategic partnerships



#### YEAR IN REVIEW



### COMMITTEE STRUCTURE

- Governance
- Community Relations
- Research Tracking and Measurement
- Tourism Operator Relations (Partnership Fund)
- Marketing
- Transacting
- Executive



#### GOVERNANCE COMMITTEE

CHAIR ANTHONY RIZZO



# GOVERNANCE

- New board member on-boarding
- Operational Plan 2014-2015
- SWOT Analysis of Board of Directors
- Nomination process



#### COMMUNITY RELATIONS COMMITTEE

CHAIR ANDREW RYELAND



#### COMMUNITY RELATIONS COMMITTEE

- Corporate Travel Program Ignite & LGBT Program
- Operational Plan Feedback and Insight
- Ontario Trillium Foundation New Funding Program
- Economic Development Breakfast George Borovilos
  - A/Assistant Deputy Minister, Economic Development Division with OMAFRA
- Accreditation Program MCF & MCN



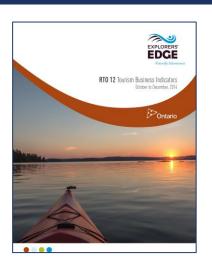
#### RESEARCH COMMITTEE

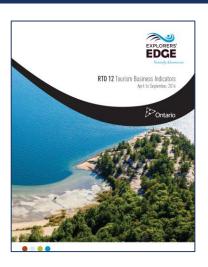
CHAIR DIANE WIBER

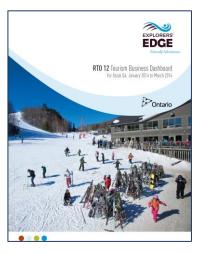


# RESEARCH, TRACKING AND MEASUREMENT

- Tourism Indicator Framework
  - Participation growing
  - Occupancy rate Flat in 2014
  - March 2015 increase in occupancy, average room rate, revenue per room









# RESEARCH, TRACKING AND MEASUREMENT

- Tourism Segmentation Workshop
  - Kathryn Forgacs Research Manager OTMPC

- Tourism Research Unit Presentation
  - Kim MacGregor, Research Officer Tourism Research Unit
  - Economic Impact of Tourism



## ECONOMIC IMPACT

4.7%
Total Municipal Taxes

13% Total Employment

> 9% Total GDP

The table below shows the impact of visitor spending on the local economy.

#### Impacts of Tourism on Regional Economies

	% of total GDP	% of Total Employment	% of total municipal taxes
Region 01	1.7%	2.6%	1.3%
Region 02	6.8%	9.9%	4.2%
Region 03	0.7%	1.2%	0.5%
Region 04	1.6%	2.5%	0.9%
Region 05	2.5%	3.6%	1.7%
Region 06	0.7%	1.1%	0.4%
Region 07	3.3%	5.2%	2.9%
Region 08	3.1%	4.7%	2.1%
Region 09	2.6%	3.8%	1.8%
Region 10	1.9%	2.7%	1.5%
Region 11	3.3%	4.7%	2.6%
Region 12	9.0%	13.0%	4.7%
Region 13	2.7%	3.9%	2.9%



Based on 2012 visitor spending

#### TOURISM OPERATOR RELATIONS COMMITTEE

CHAIR ANDREW VITCH



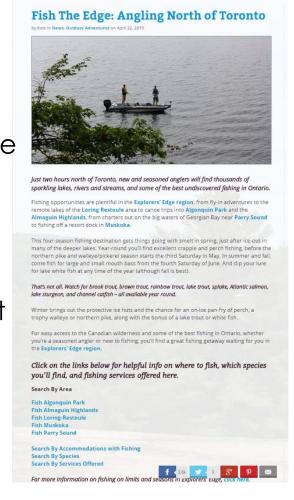
# TOURISM OPERATOR RELATIONS

- Stakeholder Outreach
- Workforce Development
- Partnership Fund
- Product Development

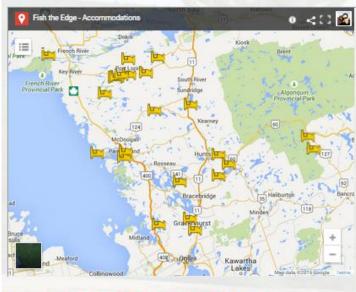


#### PRODUCT DEVELOPMENT – FISH THE EDGE

- Established Fishing Product & Operators
  - Market Readiness Surveys to determine available product
- Three Categories
  - Accommodations with fishing product
  - Service Providers
  - Species available



Lodges, resorts, B&Bs and campgrounds – you'll find it all here in Explorers' Edge. Click on the icons below for more information.



To return to Fish The Edge information, click here.



### PRODUCT DEVELOPMENT

#### Motorsports

- Snowmobile Districts webcam, district 10
- Continue to develop content focusing on the clubs
- ATV Content Development & Video

#### Arts and Culture

- Strategy 2013
- GOS Self Guided Mobile Tour
- Multiple Business Benefit
- Cycling
  - Stakeholder Interviews & Route Mapping





# INDUSTRY OUTREACH

- Membership Outreach Strategy
  - Created in 2013
  - 123 Members

- Stakeholder Satisfaction Survey
  - Response Rate 125
  - 75% Approval Rating





## WORKFORCE DEVELOPMENT

- "Ask Me Anything" Forum
  - Marketing in the Social Media Era
  - Google Advertising / Analytics
  - Public Relations & Earned Media
- Quick Courses
  - Content Development





"I found the Quick Courses on Social Media very informative. The ability to ask questions (both in real time and afterwards) provided me with concrete examples of how to promote my web site and blog posts on social media – and in particular, Facebook"



#### PARTNERSHIP PROGRAM

- Business Plans
  - 26 Business Plans 18 Approved Projects
- FedNor Industry Canada
  - Resorts of North Muskoka & Golf Muskoka
- Ministry of Northern Development and Mines & FedNor
  - Atlantic Canada ACOA Program VISIT
- Industry Support
  - Muskoka Tourism Summit, Ontario by Bike, Accreditation Program



# PARTNERSHIPS - MARKETING



**Bala Cranberry Festival** 

5 Facebook promoted posts, content distribution engine placement and Google AdWords. Program delivered 144% of projected site visits, for 16,870 sessions



Loring-Restoule

Executed in May, 2014 to build the audience for the association's Facebook Page. Page likes increased by 4,800 and drove almost 9,000 visits to the LRBA's new website.



Discover Muskoka

Promotion of video and blog content on social media. Reach to date of 1,227,174 with 26,274 site visits and 57,868 video views



**Kearney Dog Sled Race** 

Partnership focused on branding and delivery of more engaging online content. Attendance was up by about 20%, with increases in both musher and spectator counts.

#### MARKETING COMMITTEE

CHAIR HILARY CHAMBERS



#### STRATEGY

# "Consumer-Centric Approach"

engaging "searching or discovering audiences" through

2014/2017 Strategy & 2014/2015 Operational Plan

Branded Content Social & SE Marketing

Website Enhancement



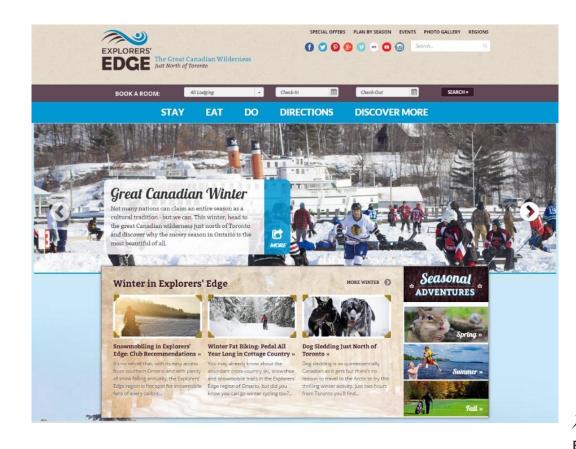
# NEW WEBSITE LAUNCHED

**Responsive design** for mobile screens

Showcases content for "Discoverers"

Facilitates "Searchers" with travel planning tools

Referral Traffic Increased 30% after launch of the revised site

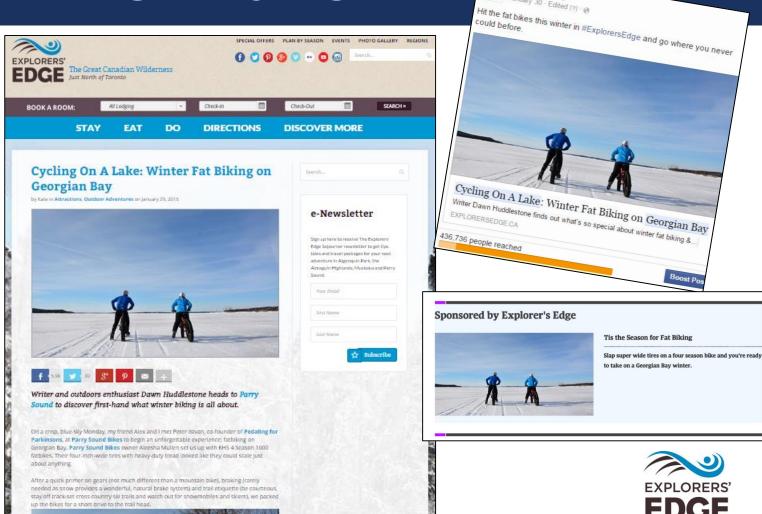




CONTENT MARKETING LAUNCHED

150 stories published to the Explorers' Edge blog

> Supported with 862 Facebook posts



Explorers' Edge January 30 - Edited [?] - @



# BUSINESS OBJECTIVES FOR 2014/2015

 Drive 450,000 site visits to ExplorersEdge.ca – 50% increase over previous fiscal year

2. Increase outbound links to operator websites by 100% over previous fiscal year – 100,000 outbound links



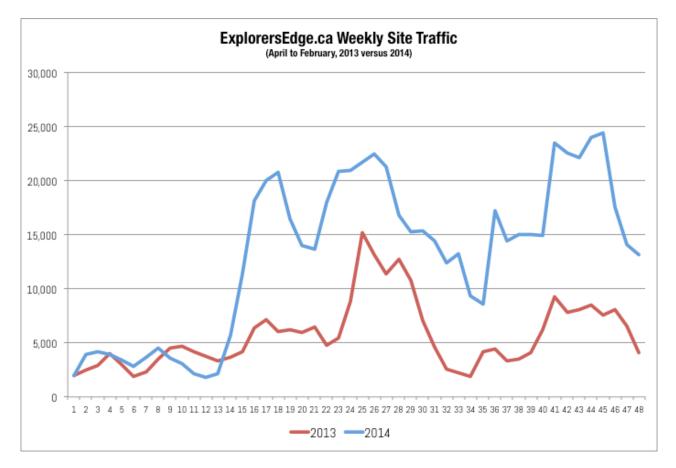
#### A RECORD YEAR FOR SITE TRAFFIC

**700K** site visits Up 133%

1 million page views Up 100%

**550K** site visitors Up 123%

Year-end record

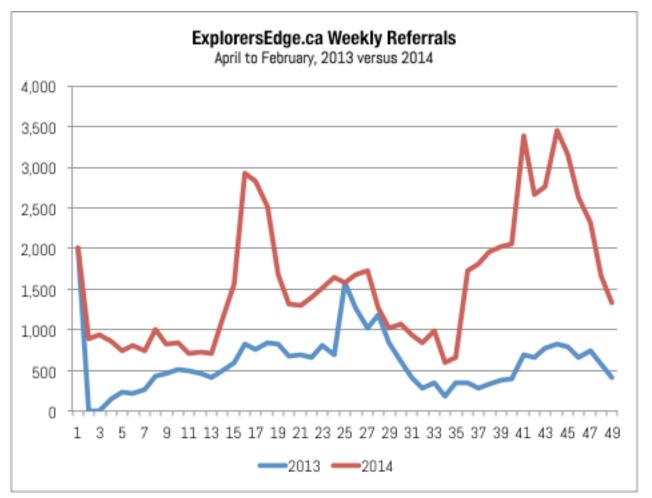




# A RECORD YEAR FOR REFERRALS

107K referrals from EE.ca to third party sites Up 144%

The referral rate has increased over 30% since the launch of the redesigned website



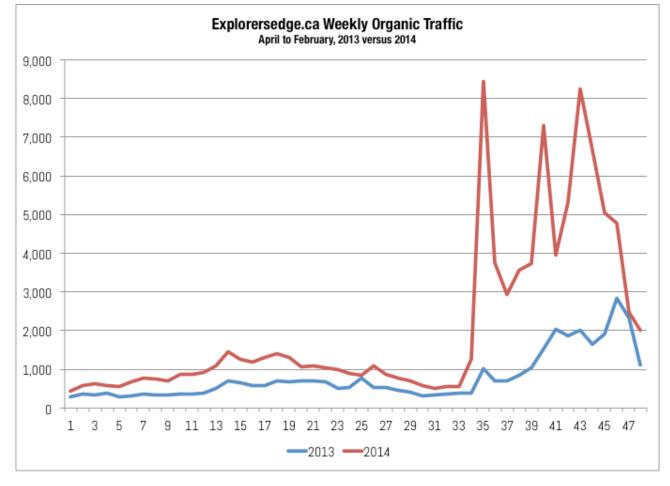


#### A RECORD YEAR FOR ORGANIC TRAFFIC

**Searchers** were 16% of all traffic

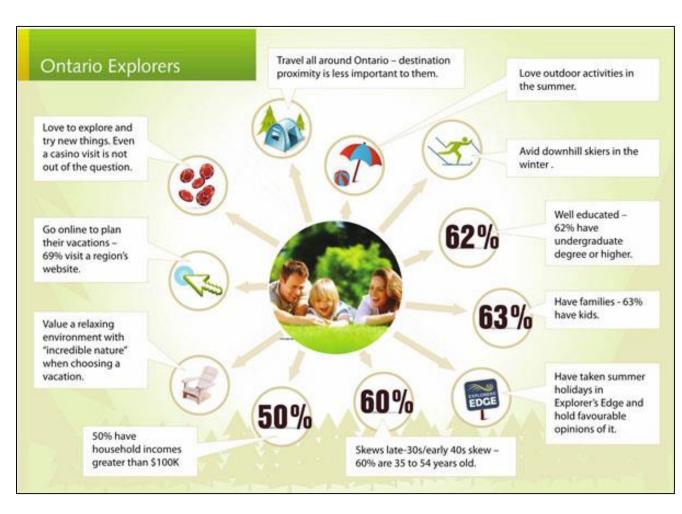
103K page views Up 161%

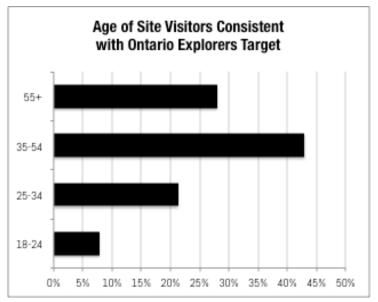
Top 10 Blog posts accounted for 10% of all traffic

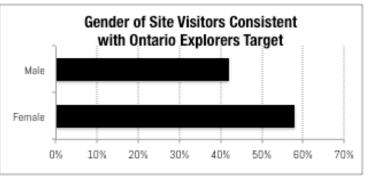




# WE'RE HITTING OUR KEY TARGET MARKET





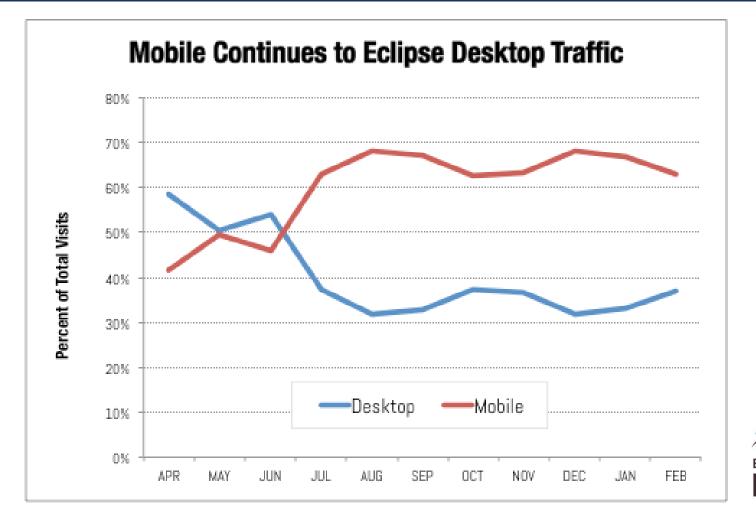




# MOBILE HAS BECOME OUR "FIRST SCREEN"

Mobile accounts for 64% of all traffic

Apple iPhone accounts for 38% of all mobile traffic

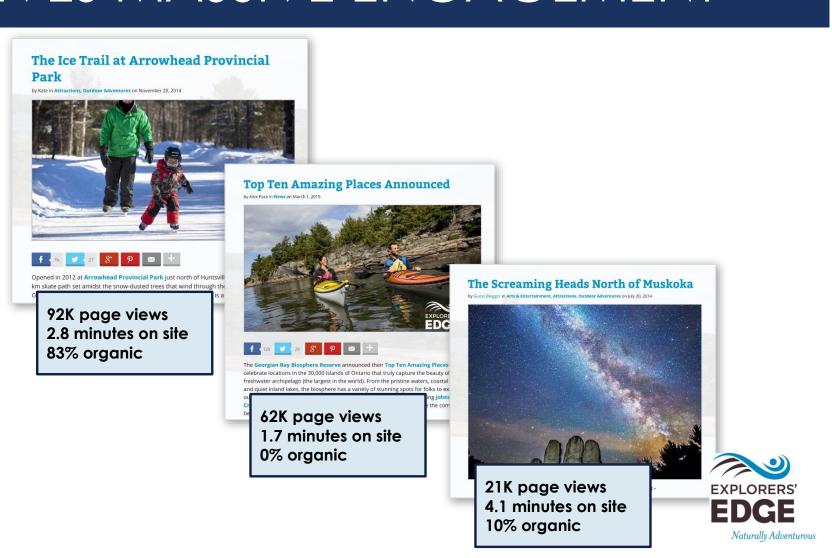




#### CONTENT DRIVES MASSIVE ENGAGEMENT

Top 25 posts
drove almost 40%
of all page views
and 40% of all
organic traffic

Time on site for blog visitors 3X that of average for site



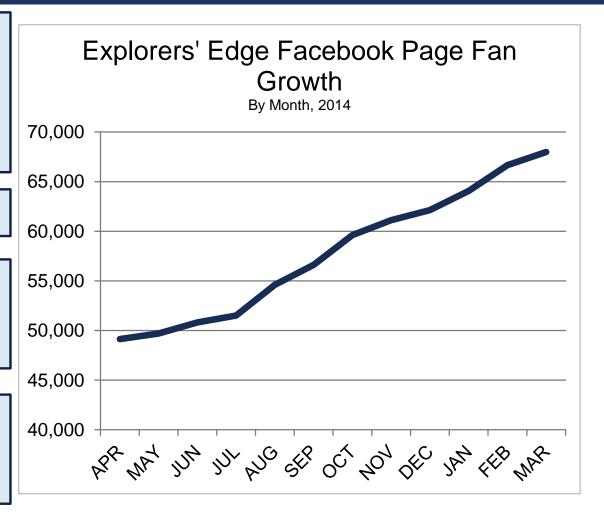
# OUR FB PAGE IS THE NOW SECOND LARGEST

Of Ontario tourism RTO organizations, EE page with 73K Fans is **second largest**, just behind Tourism Toronto with 102K Fans

We added 9K Fans, 38% growth rate

Top 10 Facebook posts reached over **2.1 million** Facebook users and generated over **75,000 actions** 

Engagement rate for Facebook posts was 4%, 7.5X the average for posts made by Pages on Facebook





# MARKETING PROGRAM – MEDIA / PR

- Media / PR Strategy
  - Contracted
  - Worked Collaboratively to establish 20 basic stories
  - Created Media List of Travel Influencers
  - Communication Plan with Three Media Releases Executed

- Collaborative Media
  - OTMPC China, USA, and Ontario (Breakfast Television)
  - Northern OTMPC Ontario Snow Magazine & ATV Touring



# TRANSACTING COMMITTEE

CHAIR JERRY FELTIS



# FUEL AND FUN



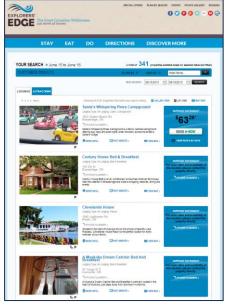


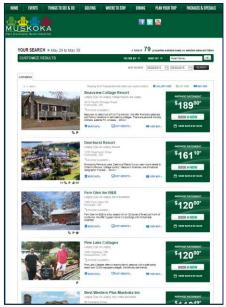
- Spring Fuel and Fun
  - 278 Bookings
  - 82% first visit
  - 39% visit was pre-planned
- Fall Fuel and Fun
  - 209 Bookings
  - 50% first visit
  - 83% visit was pre-planned
- Redemption Rate
  - 65%
  - \$16,000 vouchers into the region at face value

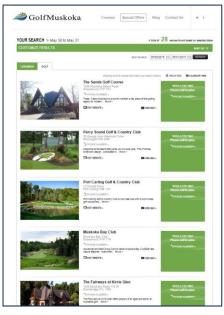


# JACK RABBIT

- Jack Rabbit
  - 16,500 Searches
  - 7,440 Referrals
  - Ratio 45%
  - 74 properties Booking Widget







- Partner Websites
  - Muskoka Tourism & Golf Muskoka



Located in Kearney part of The Almaguin Highlands north of Muskoka and very close to Algonquin Provincial Park, Ontario, Canada. Lakefront Cottage Rentals with 8 Cottages in total. A Resort that offers fireplaces, wood stoves, four private hot tubs, sauna, massage therapy, play area, tree fort, horse shoe pitch and shallow sandy beach for kids. During summer and family holidays we do cater mostly to families. During Spring, Fall and Winter we cater to romantic getaways, honeymoons, ATV experiences,golfing, winter sports, canoeing, kayaking and so much more.

Sand Lake Cottages is known for keeping the cottages and property well maintained and very clean. We offer 6 complimentary boats, free high speed wireless internet, a computer to check your email, free movies, dvd player, satellite and large television in each place. Each place has Kitchens and a 3 or 4 piece bath.

### **Check Availability**

Check-In:

06/02/2015

Check-Out: 06/03/2015

Guests:

Beds:

1 🔻

Search



### Sand Lake Cottages & Inn

3758 Hwy 518 East RR1., Kearney, ON P0A 1M0 CA
Add a 3rd night for \$100 September - June Except Holidays and Long Weekends

http://www.sandiake.on.ca

7056365047 or 416-419-3415









1-800-565-5514

" Feels Like Home"

#### Back

1. SEARCH - 2. CHECK AVAILABILITY - 3. RESERVE - 4. CONFIRMATION

### **Check Availability**

Check-In: June 19, 2015 Check-Out: June 20, 2015

Guests: 1 Beds: 1



### Traditional Room Non Smoking

\$75.00

### Traditional Accommodations with 2 Double Beds

Book Now

- . Two Double Beds (max 4 people)
- Air Conditioning
- · Up to 72 Digital Channels Cable TV
- · High-Speed Internet Data Port
- Free Wi-Fi
- Fridge
- Microwave
- . In-Room Coffee & Tea
- · Hair Dryers and Complimentary in house Coffee and tea

Deluxe Room Queen Bed Non Smoking

Deluxe Accommodations with

\$89.99

### Deluxe Accommodations with Sofa cum Bed and Fire place

Book Now

- Superior Beds
- · Air Conditioning
- · Up to 72 Digital Channels Cable on Large Screen LCD TV
- · High-Speed Internet Data Port
- Free Wi-Fi
- Fridge
- Microwave
- · In-Room Coffee & Tea
- Hair Dryers
- · Luxury Furniture
- Fire place
- · and Complimentary in house Coffee and tea



## COMMITTEE STRUCTURE

- Governance
- Community Relations
- Research Tracking and Measurement
- Tourism Operator Relations (Partnership Fund)
- Marketing
- Transacting
- Executive



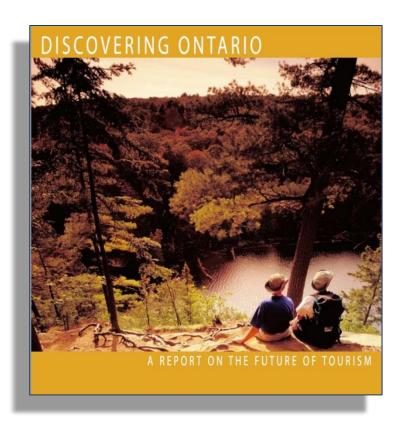
# MINISTRY OF TOURISM, CULTURE AND SPORT

MTCS TOURISM ADVISOR LAURA HERNANDO



# PROVINCIAL ACCOUNTABILITY THE FIVE PILLARS

- Governance
- Investment Attraction
- Workforce Development
- Product Development
- Marketing





# PROVINCIAL ACCOUNTABILITY NEW MOVING FORWARD

## Reporting

- Eight Performance Measures
- RTO Logic Model
- Transfer Payment Agreement
  - Singled out as the benchmark for tourism reporting

Pillar	Performance Measure	Rationale
Product Development	Change in the number of new products and experiences and/or the number of existing products and experiences enhanced, in market	Helping develop and enhance new products and experiences is a core activity
Marketing	2. Increase in the percentage of RTO's aided brand awareness	Will allow RTOs to evaluate their efforts in making their region known to potential customers
	Increase in the return on investment (ROI) of RTO marketing campaign investments (e.g., increase in overnight and day trips, incremental visitor spending generated)	<ul> <li>Will provide valid data for RTO decision-making and continuous improvement on marketing investment decisions</li> </ul>
	Change in output measures including leveraged marketing from partners and earned media, web analytics and online bookings if applicable	<ul> <li>Will assist RTOs in tracking trends in how effective their marketing efforts are and which channels are most successful at driving enquiries and bookings, both in-yea and year-over-year</li> </ul>
Governance & Administration	Percentage and percentage change of industry stakeholders that have partnered and collaborated in RTO activities	RTOs will gain insights into their effectiveness in building relationships with industry stakeholders
	Percentage and percentage change of stakeholders satisfied with RTO activities	RTOs will gain insights into their effectiveness in building valued relationships with industry stakeholders
Workforce Development	7. Percentage of industry operators who report business/customer improvement as a result of RTO-sponsored training (6-12 months post training)	RTOs will be able to evaluate how effective their workforce development initiatives are
Investment Attraction	Change in the number of outreach activities made to community and economic development organizations	Will encourage RTOs to form ties and coordinate efforts with other organizations that are potential partners



2014 - 2015



## MOVING FORWARD

- Committee Structure
- Continued Industry Outreach
  - "Ask Me Anything" Forum
  - Phase One Tourism Excellence North (TEN)
- Community Relations Committee
  - Continue to work with regional stakeholders
  - Strategy Alignment



## MOVING FORWARD

### Build Tourism Indicator Framework

Grow Sample Size

### Transacting

- Jack Rabbit Referral and Reservation System
- Operator Uptake
- Fall Fuel and Fun Program



## MOVING FORWARD - MARKETING PRIORITIES

### Continue Content Marketing

- Publish 150+ pieces of content on EE.ca
- Drive 700K visitors to that content and other pages on ExplorersEdge.ca
- Drive 150K referrals to third party websites

## Lead nurturing (Hubspot)

- Multi-channel marketing automation
- Development of leads and conversion









### **James Murphy**

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