



Commercial Service Update

January 19, 2017

October EE Board Meeting

Target Airlines

Canadian full service carriers and their partners

- Air Canada
 [Toronto Pearson, Montreal, Ottawa]
- Porter[Toronto Billy Bishop]
- WestJet
 [Toronto Pearson]

Canadian "Tier 2" carriers

- Air Georgian
 [Toronto Pearson,
 Montreal]
- Greater Toronto Airways [Toronto Billy Bishop]
- Nextjet [Toronto Billy Bishop]

US full service carriers and their partners

- American
 [Chicago, New York LaGuardia,
 Philadelphia
- Delta

 [Boston, Cincinnati,
 Detroit, Minneapolis St. Paul, New York JFK]
- United
 [Chicago, New YorkNewark, Washin
 Dulles]



Enterprise Canada, Initial Findings

■Tier 1 & Tier 2 Option

Phased Approach

•Mitigate Risk

Canadian full service carriers and their partners

- Air Canada [Toronto Pearson, Montreal, Ottawa]
- Porter
 [Toronto Billy Bishop]
- WestJet
 [Toronto Pearson]

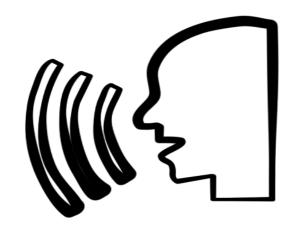
Canadian "Tier 2" carriers

- Air Georgian [Toronto Pearson, Montreal]
- Greater Toronto Airways [Toronto Billy Bishop]
- Nextjet [Toronto Billy Bishop]



Airline Feedback: Three Major Themes







1. PRODUCT AWARENESS

- Airline industry sees Muskoka as a cottage-only destination not as a competitive tourism destination
- They are not as aware of the tourism product here (and its breadth) as we'd like to believe
- Need to educate them on product offering, and the itinerary & package potential

Explorers' Edge is doing product development strategy and has an itinerary & packages program in the works.



2. LAST MILE CONSIDERATIONS

- Identified by the EE team prior to writing the EOI for a consultant
- Includes things like:
 - transportation from resort
 - transportation around region
 - way-finding signage
 - consistent standard of service throughout Muskoka
 - consistent standard of experience delivery

Explorers' Edge has the TOURISM EXCELLENCE NORTH program that can be adapted to reflect the stakeholder training needs to introduce consistent standards.

Much of this is not new: was identified in the Premier Ranked Destination Development – just hasn't been done.



3. MARKETING STRATEGY & EXECUTION

- Success with an airline will depend on our ability to build audiences for the airlines
- RTO12 is already doing this with our UK/US strategy that will launch shortly
- Will build a database of international travellers that we will market to long-term
- Requires that international marketing efforts in the region be extremely strategic and streamlined





The EE International Strategy: 'Worldly Wise'

- This is a marathon not a one-off
- Moving forward requires all the moving parts come in under one strategy
- EE Board of Directors has sanctioned the internal "Worldly Wise" strategy which will identify gaps and how we can fill them cohesively across all areas
- Waiting for consultants final report for next steps
- Strategy & Process





Questions

James Murphy, Executive Director Regional Tourism Organization 12

